



Jewish Community Services of South Florida: **Investing in our Community**

'Give a man a fish and you feed him for a day; teach a man to fish and you feed him for a lifetime.'

ANCIENT PROVERB

Jewish Community Services teaches people how to fish.

First we tackle the immediate crisis. For example, emergency financial assistance to someone who is out of work; the security of a 'safe house' for a victim of domestic abuse; bags of groceries for a hungry family. These are some of the compassionate services provided to those who turn to JCS in times of need.

Then our case managers, along with their clients, evaluate the underlying causes and implement strategies for lasting success: such as counseling for teenagers struggling with gender identity; personalized home care and housekeeping for Holocaust Survivors; or vocational training for the homeless. Other complementary services often are added to the service delivery mix; for example, camp for children who have endured domestic abuse so they can enjoy a carefree summer while their parent goes to work; or career guidance for an out-of-work father.

This all-encompassing, long-term perspective is the very heart of the JCS mission: creating self-sustaining and productive lives for people of all ages, religions and backgrounds, who will once again contribute to the sustainable health and wealth of our community. We want our clients to fish.

When JCS reaches out to the community with programs that bridge the gap between those who are struggling and those who are self-sufficient, it performs a mitzvah that also has a very real and positive economic and social impact on South Florida. A dollar invested in JCS today will pay dividends for years to come in countless ways: moving people from dependency and tax payer assistance to gainful employment; enabling seniors to continue to live at home rather than in government-subsidized healthcare facilities; building support networks that alleviate the economic and social consequences of addiction and depression; providing kosher food and other assistance so that families can resume their productive place in society.

For the first time
JCS will quantify
these long-term
savings, and has
commissioned The
Washington Economics
Group, an 'economic solutions' consulting firm, to
determine the 'multiplier effect' of JCS' programs.
These findings clearly demonstrate how every
dollar invested in JCS today benefits society
tomorrow.

We hope you and all our donors become community investors -since that is truly what you are. Every dollar contributed to JCS is a critical
investment in the future of the 25,000 people annually served by JCS in South Florida,
which will reap benefits for each one of us for generations to come.

Help us teach your friends and your neighbors how to fish.

Daniel Jacobson

Chairman of the Board

Fred Stock

Food Start

President & CEO

THE WEG REPORT:

Making the Case for Investing in JCS "The highes



Highly respected for its quality programs, Jewish Community Services can now proudly demonstrate how it has a significant positive financial impact on the economic health of our community.

In an extensive study recently commissioned by JCS, the Washington Economics Group (WEG) determined that "donations and funding received by Jewish Community Services are important to the State of Florida's economy.

Through efficient operations, for every \$1 in donations that is spent to produce program outcomes, JCS generates a Total Economic Impact of \$32.47."

The report details how JCS' "highly-efficient operations and a low operating budget through partnerships with funding agencies, community organizations and local leaders, continuously strengthens its outreach and expands its social and economic impacts through successful program outcomes."

"The highest level of Tzedakah: Enabling the recipient to become self-reliant."

MOSES MAIMONIDES

(The Rambam) medieval Jewish philosopher and commentator

The economists highlighted JCS' three broad social service initiatives:

- "The increased earnings of individuals who successfully complete their primary education or obtain a college or other degree as a result of JCS program support (JCS: Serving Children and Youth)
- "The number of employment placements supported by JCS' adult day training, Parnossah Works Miami, homeless outreach and vocational rehabilitation programs, (JCS: Serving Adults and Families), and
- "The impact on the economy of services that keep the elderly and vulnerable out of nursing homes" (JCS: Serving Older Adults)

Serving Children and Youth - **Benefiting Everyone**

The WEG team assessed the effectiveness of JCS' programs including its LGBT counseling services; domestic violence and children's sexual abuse prevention efforts; Youth Academic Support Services; Helping Hands, Not Hurting Hands; and Youth Aide Mentoring Initiative. These initiatives provide guidance and support that lead to the success of children during their academic years and then as fully-functioning, capable adults.

The WEG team cited a
Department of Education report
"that high school dropouts are
twice as likely as Bachelor's
degree holders to experience
poverty. The societal burden
of students that do not make
it through to high school
graduation costs taxpayers
an average of \$292,000 over
a lifetime in unemployment
benefits, Medicaid, the cost of
incarceration and other services."



(Therefore) "the State of Florida places emphasis on boosting college attainment rates and closing the achievement gaps based on race, income, geography and other factors needed to positively impact socioeconomic development. Through JCS' children and youth services, JCS serves as an important asset that contributes to developing a strong economic foundation for both Miami-Dade County and the State of Florida."

Serving Children and Youth – **Benefiting Everyone** (continued)

"Through (its) Academic Support Services, at-risk youth ages 16 to 22 are able to fulfill their potential by completing high school, earning an equivalency certificate or receiving vocational training. These academic support services include outreach, screening, assessment, training, counseling, evaluation, professional development and job placement, as well as referrals to other agencies and organizations for further guidance."

The WEG report also included by offering "educational loans such as the Jewish Educational Loan Fund, students living in Miami-Dade County can turn to Jewish Community Services for help in accessing interest-free, need-based loans to supplement their financial resources and give them the opportunity to attend full-time accredited post-secondary educational programs."





"Who gives himself with his alms feeds three: himself, his hungering neighbor and me."

JAMES RUSSELL LOWELL

19th century New England poet

Serving Adults and Families – **Benefiting Everyone**

JCS also was praised for its efforts to "assist the Miami-Dade and Florida population of all incomes in ways that strengthen individuals, marriages, relationships and family units which contribute to a healthier community and a higher standard of living."

Of interest were JCS' services: Adult Day Training; Homeless Outreach for Prevention and Employment; Homeless Outreach

for Employment; Interpreting
Services for the Deaf and Hard of
Hearing; JCS Kosher Food Bank;
JCS Shalom Bayit; Mental Health
and Family Counseling Services;
Parnossah Works Miami; Rescue
and Migration; Vocational
Rehabilitation; and JCS Yehi Ohr.

"JCS successfully supports individuals by providing guidance to enter the workforce through various programs that educate and equip them with the necessary resources and skill sets including vocational rehabilitation, academic services, adult day training programs, career counselling and employment services (as well as) homeless outreach, among many other services. These JCS programs support a healthy working population and minimize the burden on taxpayers and the State, thus allowing the economy to grow."





Serving Seniors - **Benefiting Everyone**

JCS' programs for older adults also were critically evaluated. These include Adult Day Care at the Miami Beach Senior Center; Care Management; Holocaust Survivor Support; JCS Clean Sweep; Masada Home Care; Kosher Senior Meals; and Senior Ride.

"JCS provides programs targeted at the senior population as well as older adults with physical or mental health issues and vulnerable younger adults. These programs include customized home healthcare, meals programs, a transportation program and financial support services for seniors, in particular Holocaust survivors, as well as older adults with physical or mental health

issues or vulnerable younger adults. These

(community-based) services allow seniors and the vulnerable to remain living at home saving the State from costly nursing home expenses."



"Shouldn't you put the same amount of effort into your giving as you might for your for-profit investments? After all, philanthropy is an investment, and one in which lives - not profits - are at stake."

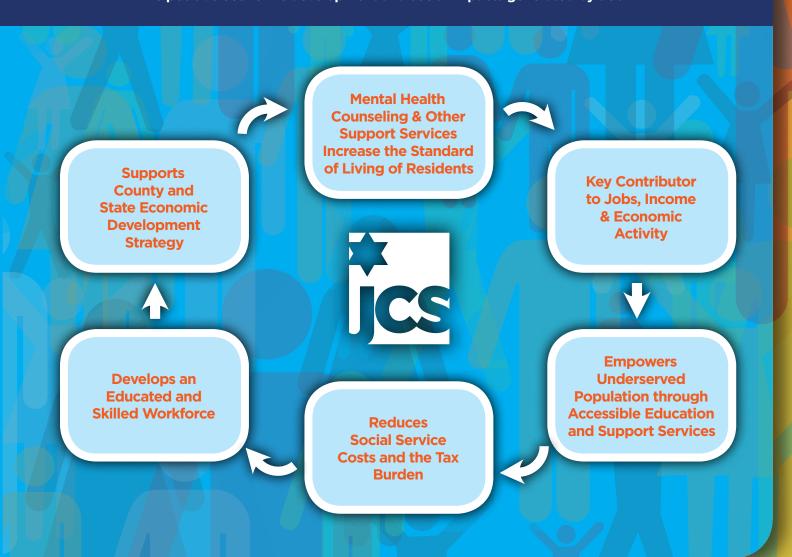
LAURA ARRILLAGA-ANDREESEEN

philanthropic foundation founder

Jewish Community Services of South Florida:

A Key Component to Economic Development in Miami-Dade County and the State of Florida

The positive economic development and social impacts generated by JCS.



Conclusion

"We were not surprised by the highly favorable report: For every dollar our funders and donors invest in JCS, the people of Florida receive more than \$32 in economic benefits both immediately and over many years," said Fred Stock, JCS president and CEO.

"This multiplier effect annually generates an estimated \$434 million in *Total Economic Impact*.

"As importantly, these contributions enable JCS to multiply our service delivery capabilities. For example, a mother who shops at the JCS Kosher Food Bank could benefit from our counseling services; a domestic abuse victim temporarily living in JCS' safe house is eligible for career guidance from ParnossahWorks Miami; or a veteran in our homeless job training program can receive short-term financial assistance for his family's rent," Stock continued. "We also have expanded our geographic reach and now provide grocery store gift cards to those clients living in South Dade who are unable to travel to the Food Bank's North Miami Beach location.

"JCS depends on numerous supporters -- whether federal agencies, local philanthropic foundations or children with tzedakah boxes filled with coins," concluded Stock. "Their allocations and generous contributions are investments in the economic viability of South Florida. As importantly, they enable JCS to fulfill its vision: improving the lives of those who turn to JCS, and strengthening our community's long term vitality."



You can download the complete report, "The Comprehensive Economic Impacts of Jewish Community Services to Miami-Dade County and the State of Florida" prepared by The Washington Economics Group, Inc., at our website.

http://jcsfl.org/misc/economic-impact-study/

INFORMATION & REFERRAL SERVICE

JCS ACCESS

You've Got Questions? We've Got Answers!

- Q. How do I arrange for services for my homebound mother?
- Q. What about counseling for my troubled teenager?
- Q. Who should I call because I need help with employment counseling?
- Q. Can you suggest a home care agency?

A. For answers to these and all your questions affecting your health and well-being, call JCS Access.

THE JEWISH COMMUNITY'S INFORMATION & REFERRAL SERVICE **305.576.6550 JCSFL.ORG/ACCESS**



"We see community organizations as major service providers and economic drivers rather than as recipients or distributors of charity and coordinators of volunteers."

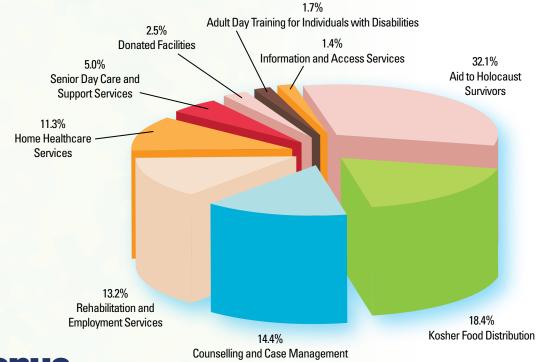
JULIA GILLARD

former prime minister of Australia

2013 - 2014:

Audited Financials

Program Expenses



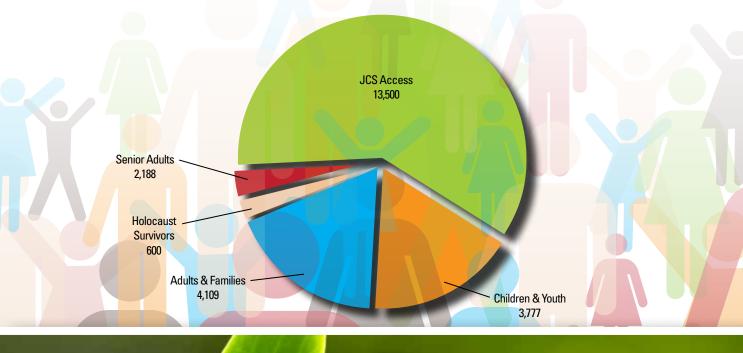
Revenue

CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY	\$ 4,513,554
FEE FOR SERVICE	\$ 2,773,500
GREATER MIAMI JEWISH FEDERATION	\$ 1,610,103
FLORIDA DEPARMENT OF ELDER AFFAIRS	\$ 1,370,115
RESOURCE DEVELOPMENT	\$ 1,337,735
MIAMI-DADE HOMELESS TRUST	\$ 864,157
FLORIDA DEPT OF EDUCATION DIVISION OF VOCATIONAL REHABILITATION	\$ 732,394
UNITED WAY OF MIAMI-DADE	\$ 642,658
MIAMI-DADE COUNTY	\$ 597,795
THE CHILDREN'S TRUST	\$ 387,311
BLOCK GRANTS (FEDERAL PASS THROUGH)	\$ 337,083
DONATED FACILITIES	\$ 319,993
OTHER GRANT REVENUE	\$ 213,394
FEMA	\$ 120,188
INVESTMENT INCOME	\$ 90,384
TOTAL REVENUE	\$15,910,364
TOTAL EXPENSES	\$15,534,876
SURPLUS	\$375,488

JCS: Serving the Community -

ONE CLIENT AT A TIME

(PROJECTED 7/1/14 - 6/30/15)



Reflecting from the Past... Setting an Example for the Future

Which people and causes have been most important to you?

One way you can honor them and make a meaningful gift to Jewish Community Services is by making a tribute donation in your estate plan.

This type of commitment honors your loved ones; greatly benefits others in need; and sets an example for future generations as to what is important to you.

Your planned gift will perpetuate your values and your hopes for a caring community as JCS enters its Second Century of Service.

For a private consultation to discuss your family's future needs and your wishes, contact David Feigenbaum, Vice President Resource Development, 305-403-6570; dfeigenbaum@jcsfl.org.

JCS is a partner agency of Create a Jewish Legacy, a program sponsored and presented by the Foundation of the Greater Miami Jewish Federation. CJL is a collaborative effort of JCS and other agencies, synagogues and day schools.





JCS' Leadership

BOARD OF DIRECTORS

Executive Board

- Daniel Jacobson, Chair
- Helen Chaset & Abe Rudman, Vice Chairs
- Jonathan Raiffe, Treasurer
- Scott Singer, Secretary

Board Members

- Jacqueline Berenson
- Marshall Burack
- Michelle Diener
- Rabbi Hector Epelbaum
- Harold Foster
- Mark Gordon, M.D.
- Shelley Niceley Groff
- Yair Lapciuc
- Sandy Lenner
- Jeff Levine
- Dora Maya

- Robert Merlin
- Dorothy Podhurst
- Steven E. Scheinberg
- Barry Schwartz
- Richard Slavin
- Joy B. Spill
- Alex Tachmes
- Kenneth Tobin
- Debra Wechsler
- Regina Zelonker

EXECUTIVE STAFF

- Fred Stock
 President/Chief Executive Officer
- Sylvia Laeser Goldsmith Executive Vice President/ Chief Operating Officer
- Robert Senn
 Chief Financial Officer
- David Feigenbaum
 Vice President
 Resource Development
- Thomas Fleischmann
 Vice President
 Rehabilitation & Employment

- Ela Goldfarb
 Vice President
 Senior Adult Services
- Larry LentzVice PresidentCommunity Engagement
- Sandra Bird Division Director, Case Management
- Deborah Hurwitz
 Division Director, Access Services
- Barbara Rockowitz
 Division Director, Clinical Services

Community Support

JCS gratefully acknowledges the significant impact of 1,250 volunteers, as well as the following agencies, whose funding allows us to serve those in need:







































 ${\tt JCS}\ is\ a\ Beneficiary\ Agency\ of\ the\ Greater\ Miami\ Jewish\ Federation\ and\ an\ Impact\ Partner\ of\ United\ Way\ of\ Miami\ Dade.$

Social services for Nazi victims have been supported by a grant from the Conference on Jewish Material Claims Against Germany and the Harry and Jeanette Weinberg Holocaust Survivor Emergency Assistance Fund.

JCS is funded by The Children's Trust, a dedicated source of revenue established by voter referendum to improve the lives of children and families in Miami-Dade County.

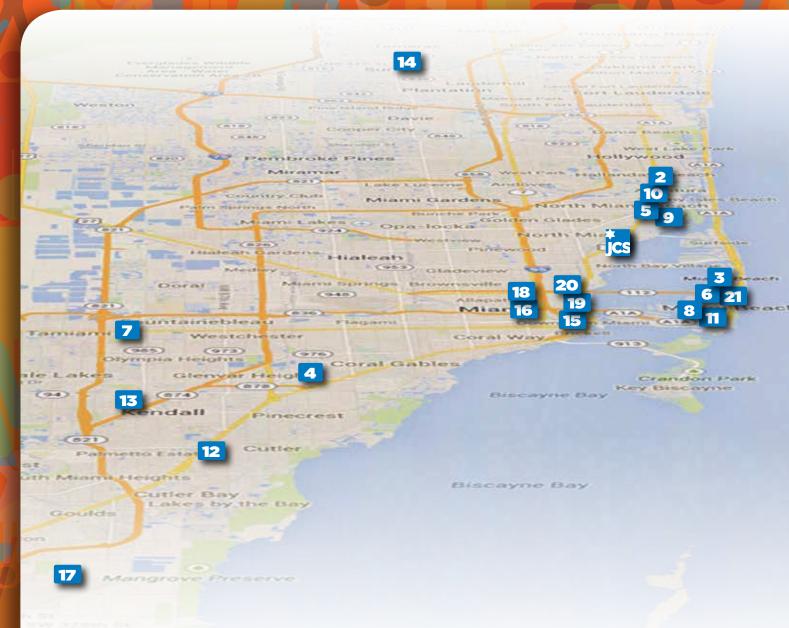
The Alliance for Aging and the State of Florida Department of Elder Affairs sponsor some JCS' programs for seniors.

CARF International has accredited JCS' Behavioral Health Services Division and the employment services of JCS' Rehabilitation and Employment Division.

JCS is a 501(c)(3) organization. Federal Identification number is 59-0637867. A copy of the official registration and financial information may be obtained from the Division of Consumer Services by calling toll-free within the State 800-435-7352. Registration does not imply endorsement, approval, or recommendation by the State. Registration #SC00196.

Our Mission

The mission of Jewish Community Services is to improve the quality of life and self-sufficiency of the Jewish and broader communities throughout South Florida in accordance with Jewish values.



JEWISH COMMUNITY SERVICES LOCATIONS

MAIN

735 NE 125 ST NORTH MIAMI

BEHAVIORAL HEALTH CLINICAL OFFICES

2	18999 BISCAYNE BLVD	AVENTURA
3	333 41 ST	MIAMI BEACH
4	7000 SW 62 AVE	SOUTH MIAMI

JCS KOSHER FOOD BANK

5 2056 NE 155 ST NORTH MIAMI BEACH

MIAMI BEACH SENIOR CENTER

6 610 ESPANOLA WAY MIAMI BEACH

SENIOR SERVICES MEAL SITES

EACH
EACH
ΓURA
EACH

REHABILITATION AND EMPLOYMENT

JCS	735 NE 125 ST	NORTH MIAMI
4	7000 SW 62 AVE	MIAMI
12	16201 SW 95 AVE	MIAMI
13	11155 SW 112 AVE	MIAMI
14	8358 W. OAKLAND PARK BLVD	
15	1514 NW 2 AVE	MIAMI
16	1603 NW 7 AVE	MIAMI
17	28205 SW 124 CT	HOMESTEAD
18	2735 NW 10 AVE	MIAMI
19	1550 NORTH MIAMI AVE	MIAMI
20	2159 NW 1 CT	MIAMI
21	555 17 ST	MIAMI REACH





